

EXAMINATION AND EVALUATION DIVISION DEPARTMENT OF POLYTECHNIC EDUCATION (MINISTRY OF HIGHER EDUCATION)

COMMERCE DEPARTMENT

FINAL EXAMINATION
DECEMBER 2011 SESSION

P4123: HUMAN RESOURCE MANAGEMENT

DATE: 25 APRIL 2012 (WEDNESDAY)
DURATION: 2 HOURS (11.15 AM – 1.15 PM)

This paper consists of **THREE** (3) pages including the front page. Essay (4 questions – answer ALL)

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THE CHIEF INVIGILATOR

ESSAY (100 marks)

Instruction: This section consists of FOUR (4) essay questions. Answer ALL questions.

QUESTION 1

a) What is training?

(3 marks)

- b) There are several methods of conducting training. Briefly explain **FOUR (4)** methods for conducting training. (12 marks)
- c) How to increase the value of internships.

(10 marks)

QUESTION 2

- a) How an effective compensation management does help an organization to achieve its strategic objectives? (15 marks)
- b) Incentive systems exist in majority of jobs. Discussed the most common incentives given to the employees. (10 marks)

QUESTION 3

a) Define 'grievance'.

(4 marks)

b) List down any FIVE (5) factors that lead to grievance.

(5 marks)

- c) Explain any FOUR (4) advantages for the company that applies grievance procedure efficiently. (6 marks)
- d) Briefly explain any FIVE (5) approaches to be taken by a manager in managing grievance. (10 marks)

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QUESTION 4

- a) Differentiate between safety and health. (5 marks)
- b) If you were given the responsibility to promote a safe working culture in the workplace, what are the FIVE (5) steps that you will take (10 marks)
- c) Explain FIVE (5) ways to reduce stress at work. (10 marks)